




Edson
2023 Budget



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2023 Operating Budget Overview

The 2023 Budget sees the Town of Edson continue to move our community forward by helping to deal with infrastructure deficits, responding to budget consultation requests, and improving recreational opportunities.

Some highlights of the budget include additional infrastructure investment, an enhancement to the level of service for snow removal services, additional equipment and staffing to support the road program, the addition of a skating oval at Water Tower Park, along with a permanent commitment to the Leisure Assist Program.

Creating this budget didn't come without challenges. Council had the difficult job of balancing the needs of the community with the financial pressures of inflation, rising gas and electricity prices, continued provincial downloading, and a substantial mandatory increase in the policing contract.

To lessen the taxation impact, additional funds from the Revenue Sharing Agreement with Yellowhead County have been allocated towards the operating budget. Efforts have also been made to reduce spending and increase revenues where possible.

The overall operational increase is 5.79% to deal the pressures, provincial downloading and increased service levels noted above. An additional 2.46% (COVID Recovery) is the final amount needed to make up for the 5% decrease in taxes during the pandemic for a total taxation increase of 8.25%.

On an average residential assessment of \$313,204, this would equate to an increase of \$163 for the year. Each percent represents approximately \$120,000 in revenue. Actual adjustments will depend on assessment changes for the individual property.

The Town of Edson is committed to providing a high level of service to meet the growing demands of our community, all while being fiscally responsible and ensuring long-term sustainability.



Taxes & Requisitions

Property taxes are a primary source of revenue for municipalities and are used to finance local programs and services. Each year, Council determines the amount of money required to operate the municipality. From this, Council subtracts known revenues such as licenses, grants, permits, and user fees. The remainder (the revenue requirement) is the amount of money the municipality collects through property taxes in order to provide services for the year. The total amount of municipal taxes required for 2023 is \$12,986,039.

The Town receives a yearly requisition request for the Provincial Education Levy and the Evergreen Foundation requisition. Both are collected through the property tax invoice and the final amounts to be requisitioned are announced by the end of March of each fiscal year. The Town of Edson does not set, control, or review the Education Levy or Evergreen Foundation requisitions.

Provincial government legislation requires that the Town collect education property taxes on behalf of the Province of Alberta.

The Evergreen Foundation is a non-profit organization that delivers seniors' housing in our region (which includes Jasper, Grande Cache, Hinton, and Edson).

Taxes & Requisitions		2022 Budget	2023 Budget
Revenue	Taxes & Grants in Lieu ¹	(\$16,443,606)	(\$17,432,907)
	Transfers from Reserves	(\$441,000)	(\$410,710)
	Yellowhead County Revenue Sharing	(\$4,000,000)	(\$4,000,000)
	Concessions & Franchises	(\$1,048,900)	(\$1,104,670)
	Other Revenues	(\$330,000)	(\$330,000)
Total Revenue		(\$22,263,506)	(\$23,278,287)
Expenditure	Education Requisitions ²	\$3,773,794	\$3,773,794
	Evergreen Requisitions ²	\$666,564	\$666,564
	Provincial Requisitions ²	\$6,510	\$6,510
	Transfers to Reserves	\$4,507,400	\$4,563,170
Total Expenditure		\$8,954,268	\$9,010,038
Taxation Impact		(\$13,309,238)	(\$14,268,249)

¹ Taxation increase for 2023 is 8.25%

² 2023 Requisitions show the 2022 figures as the 2023 figures will not be known until the end of March 2023. At that time the budget will be revised to account for that change.

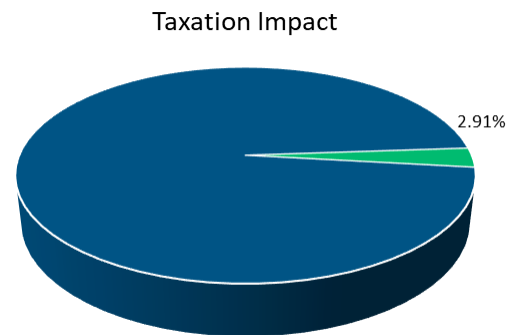


Legislative Office

The Legislative Office is made up of the Mayor and six Councilors.



Council's role is to set policies and objectives for the Town. Their roles and responsibilities are set out in the Municipal Government Act and other legislation. Through Council's Strategic Plan, they develop an overall vision of Edson's future, and set a corresponding series of priorities. It is reviewed yearly at Council's Strategic Planning Session.



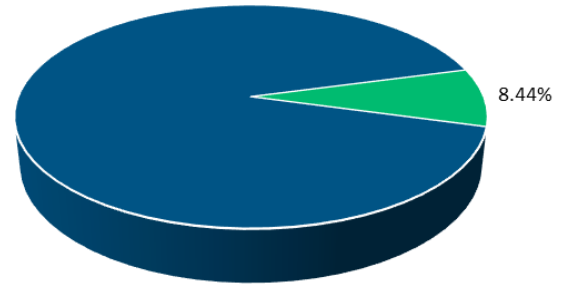
Legislative Office		2022 Budget	2023 Budget
Revenue	Transfers from Reserves	(\$85,000)	\$0
Total Revenue		(\$85,000)	\$0
Expenditure	Honoraria	\$246,550	\$258,435
	Contracted & General Services	\$222,500	\$144,780
	Parts & Supplies	\$1,500	\$1,500
	Transfers to Reserves	\$10,000	\$10,000
Total Expenditure		\$480,550	\$414,715
Taxation Impact		\$395,550	\$414,715



Executive Office

The Chief Administrative Officer (CAO) is responsible for the overall administration of municipal operations in accordance with the objectives, policies, and plans approved by Council. The CAO directs, supports, and coordinates the activities of the Town departments in conjunction with the Executive team. In managing the municipal office, the General Managers report to the CAO and work together to further Council's Strategic Plan and advance the priorities of the municipality.

Taxation Impact



The Executive Office includes Human Resources and Communications.

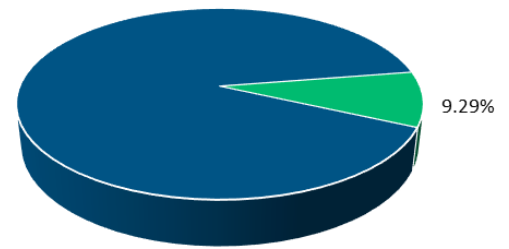
Executive Office		2022 Budget	2023 Budget
Revenue	Conditional Grants	(\$13,500)	(\$30,000)
	Transfers from Reserves	(\$12,500)	\$0
Total Revenue		(\$26,000)	(\$30,000)
Expenditure	Personnel	\$853,095	\$944,825
	Contracted & General Services	\$260,355	\$276,985
	Materials, Goods, & Supplies	\$8,200	\$8,100
	Other Expenses	\$0	\$0
	Transfers to Reserves	\$4,000	\$4,000
Total Expenditure		\$1,125,650	\$1,233,910
Taxation Impact		\$1,099,650	\$1,203,910



Corporate Services

Corporate Services provides administrative support to residents, businesses, and other departments. Other responsibilities include management of financial services, legislative services, insurance services and providing information technology support to the organization.

Taxation Impact



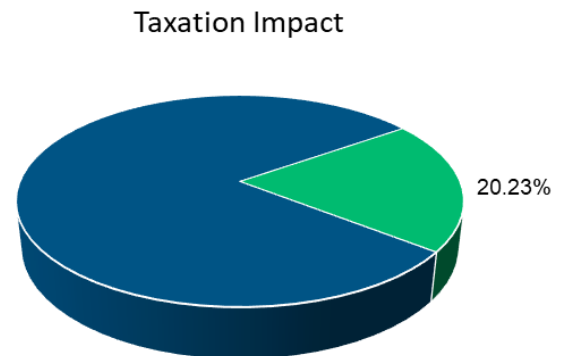
Corporate Services		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$29,500)	(\$16,250)
	Rentals & Leases	(\$29,675)	(\$30,125)
	Conditional Grants	(\$71,556)	(\$71,556)
	Transfers from Reserves	(\$4,500)	(\$79,500)
	Other Revenues	(\$184,200)	(\$184,200)
Total Revenue		(\$319,431)	(\$381,631)
Expenditure	Personnel	\$890,750	\$962,000
	Contracted & General Services	\$409,510	\$534,950
	Purchases from Other Governments	\$2,000	\$2,000
	Materials, Goods, & Supplies	\$88,900	\$87,320
	Transfers to Reserves	\$4,000	\$4,000
	Other Expenses	\$117,250	\$117,250
Total Expenditure		\$1,512,410	\$1,707,520
Taxation Impact		\$1,192,979	\$1,325,889



Protective Services

The Protective Services Department includes the following areas:

- Fire Department
- Police Protection - RCMP
- Disaster Services/911 Centre
- Community Enforcement



Protective Services		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$25,000)	(\$25,000)
	Fines	(\$1,281,000)	(\$1,296,500)
	Conditional Grants	(\$369,168)	(\$369,168)
	Transfers from Reserves	(\$439,000)	(\$659,290)
	Other Revenues	(\$63,000)	(\$18,000)
Total Revenue		(\$2,177,168)	(\$2,367,958)
Expenditure	Police Protection - RCMP Operations	\$3,715,733	\$3,977,445
	Fire Department Operations	\$598,200	\$610,305
	Disaster Services & 911 Centre	\$305,250	\$253,750
	Community Enforcement	\$416,150	\$412,700
Total Expenditure		\$5,035,333	\$5,254,200
Taxation Impact		\$2,858,165	\$2,886,242

Points of Interest

- Approximately 20% of revenue from photo enforcement remains with the Town to reduce expenses in the policing budget that would normally come from general tax revenues. This is used to offset the associated costs of approximately 5 RCMP Officers. The rest is split between the Province and the operator.

Fire Department

The Edson Fire Department is staffed by:

- A full-time Fire Chief
- A paid-on-call Deputy Fire Chief
- A paid-on-call Training Officer
- A Fire Department Chaplain
- 36 paid-on-call firefighters & officers at full compliment

Responding to over 400 emergencies per year, the department provides fire suppression, rescue services and medical first response to the Town of Edson. As an accredited municipality, the department also performs fire inspections, fire investigations, and several public awareness and fire safety education activities throughout the year. Mutual aid is provided through agreements with Yellowhead County, Alberta Agriculture and Forestry, and Alberta Health Services.

Fire Department		2022 Budget	2023 Budget
Revenue	Sales of Goods & Services	(\$25,000)	(\$25,000)
	Transfer from Reserves	(\$7,500)	\$0
Total Revenue		(\$32,500)	(\$25,000)
Expenditure	Personnel	\$360,500	\$372,500
	Contracted & General Services	\$77,050	\$78,350
	Materials, Goods, and Supplies	\$89,650	\$83,455
	Transfers to Reserves	\$42,000	\$42,000
	Other Expenses	\$29,000	\$34,000
Total Expenditure		\$598,200	\$610,305
Taxation Impact		\$565,700	\$585,305



Police Protection - RCMP

The Edson Detachment employs:

- 17 RCMP Officers
- 4 full-time and 1 part-time municipal staff
- 2 federally funded public servants

Police Protection - RCMP		2022 Budget	2023 Budget
Revenue	Fines	(\$1,250,000)	(\$1,250,000)
	Conditional Grants	(\$369,168)	(\$369,168)
	Transfers from Reserves	(\$364,000)	(\$599,290)
Total Revenue		(\$1,983,168)	(\$2,218,458)
Expenditure	Personnel	\$475,750	\$501,500
	Contracted & General Services	\$690,275	\$690,275
	Purchases from Other Governments	\$2,416,250	\$2,651,540
	Materials, Goods, & Supplies	\$1,250	\$1,250
	Grants to Individuals and Organizations	\$32,208	\$32,880
	Transfers to Reserves	\$100,000	\$100,000
Total Expenditure		\$3,715,733	\$3,977,445
Taxation Impact		\$1,732,565	\$1,758,987

Disaster Services/911 Centre

The Regional 911/Dispatch Centre is an initiative between the Town of Edson, the Town of Hinton, and Yellowhead County.

Disaster Services/911 Centre		2022 Budget	2023 Budget
Revenue	Transfers from Reserves	(\$121,000)	(\$60,000)
Total Revenue		(\$121,000)	(\$60,000)
Expenditures	Contracted & General Services	\$62,500	\$62,500
	Materials, Goods, and Supplies	\$1,250	\$1,250
	Purchases from Other Governments	\$241,500	\$190,000
Total Expenditure		\$305,250	\$253,750
Taxation Impact		\$184,250	\$193,750

Community Enforcement

Through a philosophy of information, education, and enforcement, the Community Peace Officer program is responsible for upholding Town of Edson bylaws, policies, and provincial statutes, as well as overseeing the animal licensing and business licencing programs.

Community Enforcement		2022 Budget	2023 Budget
Revenue	Licenses & Permits	(\$63,000)	(\$18,000)
	Fines	(\$31,000)	(\$46,500)
	Transfers from Reserves	(\$15,000)	\$0
	Other Revenues	\$0	\$0
Total Revenue		(\$109,000)	(\$64,500)
Expenditure	Personnel	\$352,900	\$362,250
	Contracted & General Services	\$43,250	\$30,450
	Materials, Goods, and Supplies	\$10,000	\$10,000
	Other Expenses	\$10,000	\$10,000
Total Expenditure		\$416,150	\$412,700
Taxation Impact		\$307,150	\$348,200





Infrastructure Services

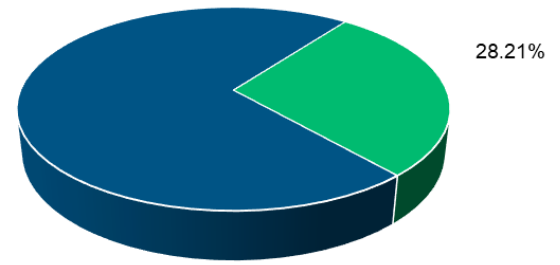
Infrastructure Services provides and maintains municipal infrastructure to meet both the environmental and physical needs of the community.

Areas of responsibility include many of the services that residents and businesses use every day, such as water, sewer, storm collection, waste collection, sidewalks, roads, and recycling programs.

Within Infrastructure Services, there are 4 main departments:

- Capital Project and Asset Management
- Transportation Service (Roads & Airport)
- Public Works (includes Fleet, Solid Waste and Recycling)
- Utilities (Water and Wastewater)

Taxation Impact



Infrastructure Services		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$5,451,359)	(\$6,309,636)
	Local Improvements	(\$615,225)	(\$566,610)
	Conditional Grants	(\$533,979)	(\$285,329)
	Rentals & Leases	(\$89,050)	(\$91,525)
	Transfers from Reserves	(\$372,215)	(\$450,000)
	Other Revenue	(\$1,026,351)	(\$974,226)
Total Revenue		(\$8,088,179)	(\$8,677,326)
Expenditure	Engineering Operations	\$695,840	\$651,595
	Airport Operations	\$400,000	\$402,600
	Public Works, Fleet & Animal Pound	\$5,931,814	\$6,379,507
	Utilities Operations	\$4,727,100	\$5,268,951
Total Expenditure		\$11,754,754	\$12,702,653
Taxation Impact		\$3,666,575	\$4,025,327

Points of Interest

- The Town's water well system produces an average of 3.2 million litres of water every day.
- The Edson well system is unique in that it has many wells distributing in multiple locations.

Capital Projects Management

This area ensures capital project designs are completed in advance to provide for shelf-ready projects, more accurate estimates, increased opportunity to maximize access to grants, and implement Town Asset Management practices which ensure capital dollars are spent in the most strategic and effective manner.

Capital Project Management		2022 Budget	2023 Budget
Revenue	Transfers from Reserves	(\$180,315)	(\$150,000)
	Other Revenue	(\$63,125)	\$0
Total Revenue		(\$243,440)	(\$150,000)
Expenditure	Personnel	\$407,250	\$348,500
	Contracted & General Services	\$283,090	\$297,595
	Materials, Goods, and Supplies	\$5,500	\$5,500
Total Expenditure		\$695,840	\$651,595
Taxation Impact		\$452,400	\$501,595

Transportation

Roads

This area looks after maintaining and servicing the roads and sidewalks of our community. This includes street sweeping in the summer and snow removal in the winter.

Roads		2022 Budget	2023 Budget
Revenue	Local Improvements	(\$426,422)	(\$377,807)
	Sale of Goods & Services	(\$100,000)	(\$100,600)
	Transfers from Reserves	(\$3,000)	(\$100,000)
	Other Revenues	(\$57,000)	(\$57,000)
Total Revenue		(\$586,422)	(\$635,407)
Expenditure	Personnel	\$935,500	\$1,038,795
	Contracted & General Services	\$261,000	\$419,850
	Materials, Goods, and Supplies	\$759,650	\$794,958
	Debt Payments	\$387,014	\$337,513
	Transfers to Reserves	\$0	\$15,000
	Other Expenses	\$314,000	\$314,000
Total Expenditure		\$2,657,164	\$2,920,116
Taxation Impact		\$2,070,742	\$2,284,709

Airport

The Town of Edson operates and maintains a certified airport that serves approximately 2000 aircraft movements per year.

Airport		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$37,000)	(\$37,000)
	Conditional Grants	(\$136,975)	(\$137,038)
	Rentals & Leases	(\$89,050)	(\$91,525)
	Transfers from Reserves	\$0	\$0
Total Revenue		(\$263,025)	(\$265,563)
Expenditure	Personnel	\$156,000	\$157,250
	Contracted & General Services	\$119,700	\$120,350
	Materials, Goods, and Supplies	\$95,000	\$95,700
	Transfers to Reserves	\$0	\$0
	Other Expenses	\$29,300	\$29,300
Total Expenditure		\$400,000	\$402,600
Taxation Impact		\$136,975	\$137,037



Public Works

The following facilities and functions fall under the purview of the Public Works Department:

- Public Works Shop
- Fleet Management
- Waste Management and Recycling

Public Works Shop

The Public Works Shop houses the shop and Animal Pound. The Public Works department is also responsible for maintaining the organization’s Vehicle and Equipment Fleet.

Public Works Shop		2022 Budget	2023 Budget
Revenue	Sales of Goods & Services	(\$4,800)	(\$4,800)
	Conditional Grants	(\$24,850)	(\$30,350)
	Other Revenues	(\$655,350)	(\$666,350)
Total Revenue		(\$685,000)	(\$701,500)
Expenditure	Personnel	\$477,000	\$473,500
	Contracted & General Services	\$179,850	\$232,600
	Materials, Goods, and Supplies	\$453,850	\$513,450
	Grants to Individuals & Organizations	\$0	\$0
	Transfers to Reserves	\$55,000	\$55,000
	Other Expenses	\$515,740	\$526,740
Total Expenditure		\$1,681,440	\$1,801,290
Taxation Impact		\$996,440	\$1,099,790



Waste Management & Recycling

This area includes household waste pick-up, recycling, and the landfill.

Waste Management & Recycling		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$1,176,700)	(\$1,253,626)
	Conditional Grants	(\$122,154)	(\$117,941)
	Transfer from Reserves	\$0	\$0
	Other Revenue	\$0	\$0
Total Revenue		(\$1,298,854)	(\$1,371,567)
Expenditure	Personnel	\$260,750	\$275,500
	Contracted & General Services	\$1,237,200	\$1,278,016
	Materials, Goods, and Supplies	\$25,900	\$35,225
	Grants to Individuals & Organizations	\$0	\$0
	Transfers to Reserves	\$0	\$0
	Other Expenses	\$69,360	\$69,360
Total Expenditure		\$1,593,210	\$1,658,101
Taxation Impact		\$294,356	\$286,534



Utilities

The Utilities department is comprised of:

- Water production and distribution
- Wastewater Treatment

Water Production & Distribution

This department manages the Town of Edson potable water system to ensure for a safe and reliable supply of water to the community in accordance with regulatory requirements of the province.

Water Production & Distribution		2022 Budget	2023 Budget
Revenue	Local Improvements	(\$186,881)	(\$186,881)
	Sale of Goods & Services	(\$1,713,133)	(\$2,149,282)
	Transfers from Reserves	(\$163,900)	\$0
	Other Revenues	(\$47,000)	(\$47,000)
Total Revenue		(\$2,110,914)	(\$2,383,163)
Expenditure	Personnel	\$496,500	\$530,320
	Contracted & General Services	\$397,150	\$284,600
	Materials, Goods, and Supplies	\$336,950	\$394,450
	Debt Payments	\$168,726	\$168,655
	Transfers to Reserves	\$228,600	\$522,150
	Other Expenses	\$198,650	\$198,650
Total Expenditure		\$1,826,576	\$2,098,825
Taxation Impact		(\$284,338)	(\$284,338)

Did You Know?

- The Utilities Department reads over 3400 residential meters every month.
- The Utilities Department is required to work 365 days a year to maintain the safe operation of our water and wastewater systems

Wastewater Treatment

The Town manages the collection and treatment of wastewater in a manner that meets or exceeds regulatory and environmental requirements of the provincial and federal governments.

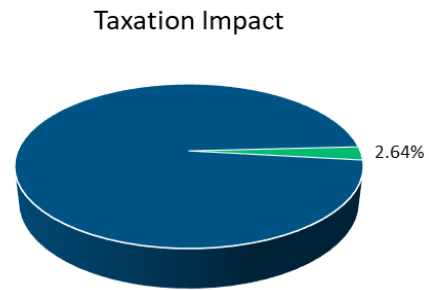
Wastewater Treatment		2022 Budget	2023 Budget
Revenue	Local Improvements	(\$1,922)	(\$1,922)
	Sale of Goods & Services	(\$2,419,726)	(\$2,764,328)
	From Offsite Levy Reserve	(\$203,876)	(\$203,876)
	Transfer from Reserves	(\$25,000)	(\$50,000)
	Conditional Grants	(\$250,000)	\$0
Total Revenue		(\$2,900,524)	(\$3,020,126)
Expenditure	Personnel	\$321,750	\$424,820
	Contracted & General Services	\$486,200	\$288,950
	Materials, Goods, and Supplies	\$246,000	\$269,800
	Grants to Individuals & Organizations	\$0	\$50,000
	Debenture Payments	\$693,334	\$693,316
	Transfers to Reserves	\$1,033,600	\$1,173,600
	Other Expenses	\$119,640	\$119,640
Total Expenditure		\$2,900,524	\$3,020,126
Taxation Impact		\$0	\$0





Planning & Development

Guided by provincial legislation, Planning and Development Services ensures for the orderly and efficient use and development of lands through Council adopted policies and bylaws created to facilitate responsible growth for the Town of Edson.



Planning and Development oversees the following areas:

- Planning (Including Land Sales)
- Economic Development

Planning & Development		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$314,950)	(\$310,450)
	Licenses & Permits	(\$31,400)	(\$132,400)
	Conditional Grants	\$0	\$0
	Transfer from Reserves	(\$405,850)	(\$250,380)
	Other Revenues	(\$3,000)	(\$3,000)
Total Revenue		(\$755,200)	(\$696,230)
Expenditure	Personnel	\$514,000	\$540,750
	Contracted & General Services	\$413,420	\$288,745
	Materials, Goods, and Supplies	\$5,200	\$8,600
	Grants to Individuals & Organizations	\$10,000	\$3,780
	Transfers to Reserves	\$223,750	\$197,250
	Other Expenses	\$33,500	\$33,500
Total Expenditure		\$1,199,870	\$1,072,625
Taxation Impact		\$444,670	\$376,395

Planning (Including Land Sales)

Planning & Land Sales		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$314,950)	(\$310,450)
	Licenses & Permits	(\$31,400)	(\$42,400)
	Conditional Grants	\$0	\$0
	Return on Investments	(\$3,000)	(\$3,000)
	Transfers from Reserves	(\$295,850)	(\$166,600)
Total Revenue		(\$645,200)	(\$522,450)
Expenditure	Personnel	\$406,000	\$460,250
	Contracted & General Services	\$284,420	\$157,895
	Materials, Goods, and Supplies	\$5,200	\$8,600
	Transfers to Reserves	\$223,750	\$197,250
	Other Expenses	\$33,500	\$33,500
Total Expenditure		\$952,870	\$857,496
Taxation Impact		\$307,670	\$335,046

Economic Development

Economic Development is responsible for the successful delivery of the Town of Edson's economic program; including local business support; business support; business attraction and retention; tourism initiatives and management of the Town Business License system.

Economic Development		2022 Budget	2023 Budget
Revenue	Licenses & Permits	\$0	(\$90,000)
	Transfers from Reserves	(\$110,000)	(\$83,780)
Total Revenue		(\$110,000)	(\$173,780)
Expenditure	Personnel	\$108,000	\$80,500
	Contracted & General Services	\$129,000	\$130,850
	Grants to Individuals & Organizations	\$10,000	\$3,780
Total Expenditure		\$247,000	\$215,130
Taxation Impact		\$137,000	\$41,350



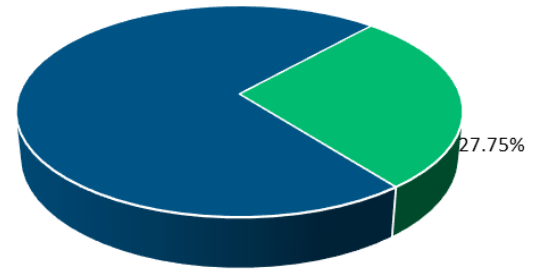
Community Services

The Community Services department values include health, self-sufficiency, diversity, inclusivity, safety, and social responsibility.

It oversees the following areas:

- Community Development
- Culture
- Family and Community Support Services
- Edson and District Leisure Centre
- Parks & Facilities

Taxation Impact



Community Services		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$244,550)	(\$271,000)
	Rentals & Leases	(\$624,800)	(\$603,400)
	Licenses & Permits	(\$500)	(\$4,000)
	Conditional Grants	(\$1,377,930)	(\$1,403,754)
	Transfers from Reserves	(\$333,360)	(\$459,410)
	Other Revenue	(\$116,190)	(\$88,300)
Total Revenue		(\$2,697,330)	(\$2,829,864)
Expenditure	Community Development	\$666,000	\$799,880
	FCSS/Public Transportation Operations	\$442,440	\$428,895
	Culture	\$677,187	\$686,762
	Edson & District Leisure Centre	\$2,325,850	\$2,436,365
	Parks/Facilities & Cemetery	\$2,230,000	\$2,437,734
Total Expenditure		\$6,341,477	\$6,789,636
Taxation Impact		\$3,644,147	\$3,959,772

Points of Interest

- The Griffiths Park Centre is currently being renovated to provide activity space for Community Development programs and events. Grants are actively being sought to enhance accessibility and energy efficiency of the facility.
- The Leisure Assist Pilot Program will be made permanent for 2023 to improve access to Town programming for lower income residents.

Community Development

Community Development encompasses the Community Services Administration office and the Recreation and Arts/Culture portfolios. They deliver programming and events for all ages such as Youth Interagency, Eddie’s Big Run, Light Up, Family Day Unplugged, and Art in the Park.

Community Development		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$37,000)	(\$59,000)
	Conditional Grants	(\$213,410)	(\$253,282)
	Transfers from Reserves	(\$44,000)	(\$30,000)
	Other Revenues	(\$18,000)	(\$8,000)
Total Revenue		(\$312,410)	(\$350,282)
Expenditure	Personnel	\$358,500	\$471,600
	Contracted & General Services	\$158,150	\$223,955
	Materials, Goods, and Supplies	\$66,350	\$51,325
	Grants to Individuals & Organizations	\$27,000	\$27,000
	Transfers to Reserves	\$2,000	\$2,000
	Other Expenses	\$54,000	\$24,000
Total Expenditure		\$666,000	\$799,880
Taxation Impact		\$353,590	\$449,598



Family and Community Support Services

Family and Community Support Services provides programming that is preventive in nature and enhances the social well-being of individuals and families. FCSS programs are jointly funded between the Town of Edson, Yellowhead County, and the Province. FCSS puts great emphasis on interagency collaboration with community partners, promoting volunteerism, and creating opportunities for residents to participate in community life.

Family and Community Support Services		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$4,600)	(\$6,600)
	Conditional Grants	(\$339,477)	(\$340,109)
	Other Revenues	(\$17,890)	\$0
Total Revenue		(\$361,967)	(\$346,709)
Expenditure	Personnel	\$280,650	\$282,150
	Contracted & General Services	\$90,990	\$89,945
	Materials, Goods, & Supplies	\$44,000	\$30,000
	Grants to Individuals & Organizations	\$22,300	\$22,300
	Other Expenses	\$4,500	\$4,500
Total Expenditure		\$442,440	\$428,895
Taxation Impact		\$80,473	\$82,186

Culture

The main components of this area include grants the Town provides to the Edson & District Historical Society (Galloway Museum), Edson Cultural Heritage Organization (Red Brick), and the Edson Library.

Culture		2022 Budget	2023 Budget
Revenue	Conditional Grants	(\$91,947)	(\$93,786)
Total Revenue		(\$91,947)	(\$93,786)
Expenditure	Personnel	\$0	\$0
	Contracted & General Services	\$59,737	\$60,602
	Materials, Goods, and Supplies	\$1,000	\$1,000
	Grants to Individuals & Organizations	\$616,450	\$625,160
Total Expenditure		\$677,187	\$686,762
Taxation Impact		\$585,240	\$592,976

Edson and District Leisure Centre (EDLC)

EDLC is considered the hub of the community, consisting of two NHL-sized arenas, a five-lane swimming pool with waterslide, as well as a hot tub and sauna. The common lobby area has a full concession, skate sharpening outlets, and rooms dedicated for organizations to rent. The facility is equipped to handle numerous events including fitness programs, tradeshow, graduations, and more.

Edson & District Leisure Centre		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$173,500)	(\$173,500)
	Rentals & Leases	(\$336,000)	(\$343,400)
	Conditional Grants	(\$609,897)	(\$682,284)
	Transfer From Reserves	(\$16,000)	(\$24,135)
	Other Revenues	(\$5,000)	(\$5,000)
Total Revenue		(\$1,140,397)	(\$1,228,319)
Expenditure	Personnel	\$1,475,850	\$1,563,500
	Contracted & General Services	\$309,200	\$399,450
	Materials, Goods, and Supplies	\$380,800	\$412,975
	Transfer to Reserves	\$100,000	\$0
	Other Expenses	\$60,000	\$60,440
Total Expenditure		\$2,325,850	\$2,436,365
Taxation Impact		\$1,185,453	\$1,208,046



Parks & Facilities

These crews maintain all the green spaces as well as all Town-owned buildings and the cemetery. They also maintain the expansive trail system that runs through town.

Parks & Facilities		2022 Budget	2023 Budget
Revenue	Sale of Goods & Services	(\$29,450)	(\$31,900)
	Licenses & Permits	(\$500)	(\$4,000)
	Rentals & Leases	(\$288,800)	(\$260,000)
	Conditional Grants	(\$123,199)	(\$34,293)
	Transfers from Reserves	(\$273,360)	(\$405,275)
	Other Revenues	(\$75,300)	(\$75,300)
Total Revenue		(\$790,609)	(\$810,768)
Expenditure	Personnel	\$1,105,800	\$1,186,381
	Contracted & General Services	\$695,675	\$775,988
	Materials, Goods, and Supplies	\$168,100	\$160,915
	Grants to Individuals & Organizations	\$42,500	\$42,500
	Transfers to Reserves	\$20,000	\$80,000
	Other Expenses	\$197,925	\$191,950
Total Expenditure		\$2,230,000	\$2,437,734
Taxation Impact		\$1,439,391	\$1,626,966





Capital Budget

Capital Budget				
Project	Cost	Funding		
		Reserves	Cost-Share	Grants
<u>PROTECTIVE SERVICES</u>				
Emergency Backup Generator (New)	\$75,000	\$75,000		
Photocopier	\$10,000	\$10,000		
Structural Protection Unit-Sprinkler Trailer (New)	\$250,000	\$250,000		
Community Peace Officer Equipment	\$12,500	\$12,500		
<u>PARKS / PARKS EQUIPMENT</u>				
Parks & Trails	350,000.00	\$350,000		
Parks & Trails Outdoor Lighting	180,000.00	\$180,000		
Downtown Trees	25,000.00	\$25,000		
Kubota Deck Mower (Replacement)	67,000.00	\$67,000		
MT Trackless 8 (Replacement)	165,000.00	\$165,000		
Cemetery Mower (Replacement)	10,500.00	\$10,500		
<i>Vision Park Phase 1-Diamonds</i>	1,822,240.00	\$1,822,240		
<i>Glenwood Park Upgrades</i>	275,000.00	\$98,750		\$176,250
<i>Campground Improvements</i>	35,000.00	\$35,000		
<i>Columbarium</i>	36,375.00	\$36,375		
<u>FACILITIES</u>				
Kinsmen Building Shingles (Replacement)	\$10,000	\$10,000		
Civic Centre Keyless Entry	\$34,000	\$34,000		
Public Works Paging system	\$50,000	\$50,000		
Foodbank Building Roof (Replacement)	\$234,000	\$234,000		
Library Renovations	\$1,000,000	\$1,000,000		
<u>RECREATION</u>				
Leisure Centre Pool Vacuum	\$6,500	\$4,225	\$2,275	
Salt Cell System	\$35,000	\$22,750	\$12,250	
<i>YCE Centre</i>	\$20,000,000			\$20,000,000
<u>PUBLIC WORKS/FLEET</u>				
1-Ton Pickup (Replacement)	\$125,000	\$125,000		
1/2-Ton Pickup (Replacement)	\$85,000	\$85,000		

(Continued on next page)

Capital Budget - continued				
Project	Cost	Funding		
		Reserves	Cost-Share	Grants
ROADS & TRANSPORTATION				
10th Ave Sanitary Sewer Upgrade (51st - 52nd St)	\$250,000			\$250,000
54st Sanitary Sewer Upgrade (at 6th Ave)	\$750,000			\$750,000
Road Repairs - General	\$400,000	\$400,000		
Crack Sealing Unit (New)	\$110,000	\$110,000		
<i>Wase Creek Design & Construction</i>	\$1,894,390	\$123,640		\$1,770,750
<i>1st Ave 48-54St - Design</i>	\$230,980	\$230,980		
<i>Highway Crossing Lights</i>	\$150,000	\$150,000		
ENERGY PROJECTS				
Powerlines Burial - 46th St (6th - 9th Ave)	\$250,000	\$250,000		
AIRPORT				
Komatsu Loader Broom (Replacement)	\$50,000	\$25,000	\$25,000	
<i>Terminal Building Repairs</i>	\$100,000	\$100,000		
UTILITIES				
Water Well #25 - Redrill & Commission	\$500,000	\$500,000		
Hydraulic Water Valve Maintenance Unit (New)	\$130,000			\$130,000
Flouride plan - Regulatory	\$100,000	\$100,000		
Water Leak Detection/Locating Unit (Replacement)	\$35,000	\$12,500		\$22,500
Water Treatment Plant Degas - Regulatory	\$50,000	\$31,600		\$18,400
Groundwater Monitoring Wells - Regulatory	\$100,000	\$100,000		
Stormwater Asset Condition Study	\$300,000			\$300,000
<i>Reservoir Retrofit</i>	\$350,000			\$350,000
<i>Lagoon Receiving Station</i>	\$311,260	\$311,260		
<i>Alternative Water Source Exp.</i>	\$210,900	\$210,900		
DEFERRED FUNDING				
Hwy 16/Hwy 748 Contribution	\$100,000	\$100,000		
1 Ave/Hwy 748 East Connector	\$125,000	\$125,000		
TOTAL	\$31,390,645	\$7,583,220	\$39,525	\$23,767,900

Italicized projects in blue are carried over from 2022.

The Deferred Funding Projects have funds set aside for initiatives that will go ahead when the Province moves forward with their own capital projects.



Debentures

The Town has the ability to finance a portion of its major capital projects by borrowing funds. The *Municipal Government Act* stipulates rules and requirements for both short-term and long-term borrowing.

On December 31, 2021*, the Town's total debt limit was \$44.3 million (actual debt was \$11.6 million) and the debt servicing limit was \$7.3 million (actual payments were \$1.49 million). The debt limit and the debt servicing limit are calculated the following way:

$$\begin{aligned}\text{Debt Limit} &= \text{Total Revenue} \times 1.5 \\ \text{Debt Servicing Limit} &= \text{Total Revenue} \times 0.25\end{aligned}$$

Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs.

The debt limit is the total amount of debt that a municipality can incur in any given year based on the revenue of the previous year. The debt servicing limit is the total amount that a municipality can pay back on its debt in any given year.

*2022 debt limit and debt servicing limits not known until after 2022 audit is complete.

Debenture Schedule

Project	Principle Year End	Interest Rate	Final Payment Year	Funding Sources		
				Local Improvement	Tax Supported	Offsite Levy Supported
<i>Glenwood Paving</i>	\$0.00	5.875%	2023	\$0.00		
<i>Esso Road Paving</i>	\$42,562.76	4.254%	2025	\$42,562.76		
<i>Motco Road Paving</i>	\$172,603.80	4.569%	2025	\$172,603.80		
<i>13th Avenue Road Build</i>	\$89,216.28	4.699%	2026	\$89,216.28		
<i>Highway Watermain</i>	\$1,226,923.08	4.890%	2032	\$1,226,923.08		
<i>63rd Street Build</i>	\$184,997.38	4.551%	2029	\$184,997.38		
<i>53rd Street Build</i>	\$0.00	2.229%	2023	\$0.00		
<i>Wastewater Treatment I</i>	\$7,397,763.62	3.058%	2036		\$5,296,798.75	\$2,100,964.87
	\$9,114,066.92			\$1,716,303.30	\$5,296,798.75	\$2,100,964.87

2023 Debenture payments will be funded by the following:

- Local Improvement levies - collected through taxation (\$521,450)
- Local Improvement levies – prepaid (\$45,160)
- User Fees (\$478,800)
- Offsite Levy Reserve (\$203,876)



Reserves

Municipalities across Canada are all suffering from what is known as an 'Infrastructure Deficit', which means that the required asset replacements far outweigh the available funds for such replacements. Reductions to reserve contributions has financial impacts in the future because the assets replaced may require debt financing and higher taxes if reserve balances are insufficient to fund replacements. Grants may be available for asset replacement which reduces the requirement of using reserves or debentures to fund projects.

The Town's current reserves are split into two areas: Capital and Operating.

- Capital Reserves are savings for future expenditures related to infrastructure maintenance and lifecycle repairs, rehabilitation, planning, the design and construction of new assets, and the purchase of new and/or replacement machinery, equipment, and vehicles.
- Operating Reserves are contingency reserves in case of major unbudgeted expenses that may arise e.g. a catastrophic snow event. They can also fund specific operational requirements for one-off projects.

The 2022 Projected Reserve balances follow on the next page.

Projected Year-End Reserve Balances

	2022	2023
<u>Capital Reserves</u>		
Administration	\$11,622.42	\$11,622.42
Revenue Sharing	\$4,258,162.82	\$3,187,972.82
Future Civic/Cultural Facility	\$3,000,000.00	\$3,000,000.00
Protective Services	\$129,941.01	\$86,941.01
PW Equipment Pool	\$237,295.18	\$57,295.18
Johnson Est. General Area	\$61,685.84	\$61,685.84
Infrastructure Projects	\$2,674,788.33	\$2,094,788.33
Water AMP Reserve	\$177,600.00	\$487,250.00
Sewer AMP Reserve	\$382,100.00	\$645,700.00
WWTP Future Replacement	\$1,730,000.00	\$2,120,000.00
Cemetery	\$28,933.63	\$5,133.63
Future Land Develop.	\$564,000.96	\$564,000.96
Public Reserve Trust	\$248,097.03	\$251,097.03
Stormwater Management	\$152,660.32	\$152,660.32
Recreation & Culture	\$94,287.21	\$67,312.21
Multi-Use Facility	\$10,120,249.56	\$10,120,249.56
Vision Park Phase One	\$1,822,239.43	-\$0.57
Parks Equipment Pool	\$74,991.04	\$12,491.04
TOTAL	\$25,768,654.78	\$22,926,199.78
<u>Operating Reserves</u>		
Elections	\$15,000.00	\$25,000.00
Administration	\$11,525.00	\$13,525.00
COVID Recovery	\$253,580.11	\$223,580.11
MOST Grant	\$261,993.00	\$261,993.00
Human Resources	\$8,000.00	\$12,000.00
Information Technology	\$4,000.00	\$6,000.00
Public Safety Initiative	\$124,654.24	\$102,154.24
Protective Services	\$38,333.00	\$38,333.00
Wildfire Reserve	\$50,000.00	\$50,000.00
Building Maintenance	\$225,547.40	\$191,547.00
Energy	\$1,050,586.90	\$1,183,756.90
Operations	\$189,750.00	\$204,750.00
Snow Removal	\$67,800.00	\$67,800.00
Planning	\$0.00	\$8,000.00
CFWY Loan Program	\$200,000.00	\$200,000.00
Recreation & Culture	\$144,265.27	\$1,490.27
Youth Interagency	\$40,943.57	\$40,943.57
Property Beautification	\$13,780.47	\$10,000.47
Eddies Big Run	\$42,333.52	\$44,333.52
Multi-Plex Operations	\$585,910.00	\$585,910.00
Tax Stabilization Fund	\$220,414.36	\$220,414.36
TOTAL	\$3,548,416.84	\$3,491,531.44
	\$29,317,071.62	\$26,417,731.22



Balanced Budget Summary

EXPENSES

Salaries / Wages / Benefits	10,424,051.00
Fireman's Fees	97,500.00
Professional Development	133,025.00
Staff Develop/Wellness Program	96,625.00
Travel & Expenses	161,450.00
Postage	42,600.00
Telephone/Communications	104,030.00
Advertising	87,150.00
Memberships & Regis.	103,197.00
Other Information Services	711,350.00
Professional Services	234,100.00
Equipment/Building Rerpairs	238,775.00
Contracted Services	4,338,896.00
Major Maintenance	88,100.00
Public Safety Intiative	10,000.00
Insurance	359,663.00
Other Operational Expense	43,000.00
Other Govt. Expense	2,848,540.00
Parts, Goods & Supplies	1,566,950.00
Gas/Electricity	1,399,823.00
Grant to Organizations	879,620.00
Debenture/Lease Debt Interest	329,884.00
Other Expense	603,890.00
Gross Recoveries	1,124,440.00

TOTAL EXPENSE 26,026,659.00

REVENUES

Sales of Goods & Serv.	-6,932,336.00
Fines, Licenses & Permits	-1,450,900.00
Rentals & Leases	-721,550.00
Concessions & Franchises	-1,104,670.00
Federal/ Provincial Grants	-717,475.00
County Grants	-5,442,332.00
Other Revenues	-357,500.00
Local Improvements	-566,610.00
Gross Recoveries	-1,021,850.00

TOTAL REVENUE -18,315,223.00

TAXES & REQUISITIONS

Evergreen Foundation	282,020.00
Evergreen Capital	384,544.00
School Requisitions	3,775,060.00
DIP Requisition	6,510.00

Total Requisitions 4,448,134.00

Total Tax Revenue -17,434,174.00

NET TAXES -12,986,040.00

TOTAL OPERATIONAL SURPLUS -5,274,604.00

SURPLUS ALLOCATION

Debenture Principal Payment	869,600.00
To Capital Reserves	6,002,000.00
To Operating Reserves	766,170.00
From Offsite Levy Reserves	-203,876.00
From Capital Reserves	-1,972,735.00
From Operating Reserves	-186,555.00

BALANCED BUDGET 0.00



Budgeted Statement of Operations

	2021 Actual	2022 Budget Final	2023 Budget
REVENUES			
Net taxes for municipal purposes (Sched A)	12,011,104	12,611,962	13,552,650
Operating Transfers (Sched B)	6,266,323	6,457,147	6,159,807
Sales and user charges	5,329,793	6,065,359	6,932,336
Returns on investments	135,895	178,000	178,000
Penalties and costs on taxes	158,104	155,000	155,000
Licenses & Permits	79,399	94,900	154,400
Fines	1,528,264	1,281,000	1,296,500
Franchise Fees	887,177	1,048,900	1,104,670
Rentals & Leases	496,638	743,525	721,550
Development Levies	4,719	0	0
Other revenues	2,046,822	21,000	24,500
Customer Contributions	100,000	0	0
Equity Income from WYRWMA	509,772	0	0
Total Revenue	29,554,010	28,656,793	30,279,413
EXPENDITURES			
Legislative	323,693	470,550	404,715
Administration	2,655,215	3,046,460	3,502,680
Protective services	4,959,202	5,051,133	5,281,000
Roads, Streets & Equipment	6,252,750	6,143,019	6,481,685
Utilities	5,510,118	5,807,853	5,812,368
Public Health & Welfare	675,388	784,815	727,593
Planning & Development	405,213	976,770	876,025
Recreation and parks	3,983,586	4,764,225	5,147,181
Culture	744,220	764,487	774,062
Total Expenditure	25,509,385	27,809,312	29,007,309
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS	4,044,625	847,481	1,272,104
OTHER INCOME - Capital Transfers (Sched B) Contributed Capital	2,142,764	24,968,622	23,807,425
Assets	0	0	0
NET EXCESS OF REVENUE OVER EXPENSES	6,187,389	25,816,103	25,079,529
Accumulated Surplus - Beginning of Year	125,271,820	131,459,209	157,275,312
ACCUMULATED SURPLUS-END OF YEAR	131,459,209	157,275,312	182,354,841

SCHEDULE A

	<u>2021 Actual</u>	<u>2022 Budget</u> Final	<u>2023 Budget</u>	-
TAX LEVY ESTIMATES				
LEVIES				
Real Property Taxes	15,085,889	15,768,273	16,756,310	
Linear Taxes	441,092	449,478	449,478	
Designated Industrial Property Taxes	0	6,510	6,509	
Government Grants in Lieu of Taxes	216,869	220,610	220,610	
Local Improvements	614,199	615,225	566,610	
Total Levies	16,358,049	17,060,096	17,999,517	
REQUISITION DISBURSEMENT				
School Foundation	3,371,604	3,371,322	3,370,055	
Living Waters Separate School	402,067	403,738	403,738	
Designated Industrial Property	5,537	6,510	6,510	
Evergreens Seniors Foundation	231,336	282,020	282,020	
Evergreens Capital Contribution	336,401	384,544	384,544	
Total Requisitions	4,346,945	4,448,134	4,446,867	
NET MUNICIPAL TAXES	12,011,104	12,611,962	13,552,650	

SCHEDULE B

	<u>2021 Actual</u>	<u>2022 Budget</u> Final	<u>2023 Budget</u>	
GOVERNMENT TRANSFERS				
OPERATING				
Federal Government	74,475	142,570	20,500	
Provincial Government	864,179	994,535	696,975	
Local Government	5,327,669	5,320,042	5,442,332	
Total Operating Transfers	6,266,323	6,457,147	6,159,807	
CAPITAL				
Federal Government	0	20,000,000	20,000,000	
Provincial Government	1,815,155	4,793,622	3,767,900	
Local Government	327,609	175,000	39,525	
Total Capital Transfers	2,142,764	24,968,622	23,807,425	
TOTAL GOVERNMENT TRANSFERS	8,409,087	31,425,769	29,967,232	